

CITY OF CARDIFF COUNCIL

REGISTER OF CABINET DECISIONS: 2015/16 4

Decision No.	Minute No.	Decision	Reason	Consultation Undertaken	Dates			Responsibility for implementation after date shown
					Decision Made	Publication	Implementation if no call-in	
		<p>endorsed.</p> <p>3. the need for the future approach to focus on improving productivity, managing performance and maximising attendance & wellbeing be endorsed</p> <p>4. the continuing commitment to work in partnership with the Trade Unions in seeking to achieve a balanced budget for 2016/17 be confirmed</p>	constraints and significant budgetary savings required.					
CAB/15/24	Min No 35	<p>Infrastructure Services - Alternative Delivery Models</p> <p>RESOLVED: that</p> <p>1. the content of this report and the Outline Business Case, attached in Appendix 1, be approved</p>	To enable the most appropriate future service delivery model for the services in scope to be determined and thereafter enter the Final Business Case Stage.	Members were invited to briefings regarding the Outline Business Case and the proposals identified in this report in the lead up to Cabinet	16 Jul 2015	20 July 2015	29 July 2015	Andrew Gregory Director City Operations

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		<p>2. the conclusion of the report that the most appropriate future delivery model for the services in scope is a Wholly Owned Company (Teckal) be agreed;</p> <p>3. the establishment of a Full Business Case and Shadow Board to govern the company establishment be agreed and authority delegated to the Chief Executive to work with the Leader of the Council and the Cabinet Member for the Environment to define the appointments of the Directors and Non Executive Directors to the Shadow Board;</p> <p>4. the completion of a Full Business Case for the Wholly Owned Company model and also the Modified In-House Model</p>		considering this report.				

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		<p>be agreed and the findings be reported back to Cabinet early in 2016 together with recommendations as appropriate regarding:</p> <p>a) The detailed financial analysis for delivering a full range of efficiency and income benefits against cost complete with sensitivity analysis.</p> <p>b) The appropriate legal vehicle for the proposed trading company, for example, a company limited by shares or by guarantee;</p> <p>c) The proposed governance of the company, including possible alternatives for the composition of</p>						

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		<p>the company Board;</p> <p>d) The proposed contractual arrangements between the Council and the proposed company, in particular, what company matters would be 'reserved' and require Council approval prior to implementation, and also performance management of the contract;</p> <p>e) The proposed arrangements between the Council and the company regarding the provision of support services, for example, the provision of HR, Finance, Commissioning and Procurement, and</p>						

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		<p>ICT services;</p> <p>f) Opportunities for increasing external trading and local market analysis;</p> <p>g) Whether or not it would be appropriate to remove some services currently in scope due to robust business alternatives and reasoning, or parts thereof due to strategy setting roles, and whether some other services should be included at this stage or set out phases in the following year(s);</p> <p>h) Requirements in relation to the proposed transfer of staff to the new company in accordance with the</p>						

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		<p>Transfer of Undertakings (Protection of Employment) Regulations 2006 as amended;</p> <p>i) Financial implications in respect of pensions, day to day management of the Wholly Owned Trading company, and taxation;</p> <p>j) The transfer of relevant assets, for example, relevant accommodation, vehicles and equipment, and;</p> <p>k) The initial investment required to fully establish the proposed Wholly Owned Company.</p> <p>5. the allocation of</p>						

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		<p>resources as identified in paragraph 68 of this report for the completion of Recommendations 3 and 4 above be approved and authority delegated to the Chief Executive in consultation with the Cabinet Member for Corporate Services and Performance and the Corporate Director Resources to authorise amendments to these resources as necessary for the satisfactory completion of the Full Business Case, and;</p> <p>6. consultation commence on and thereafter implement the saving opportunities</p>						

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		identified for the Modified In-house and Wholly Owned Company Trading options to allow the financial benefits to be achieved within the timescales identified.						
CAB/15/25	Min No 36	<p>New Household Waste Recycling Centre and ReUse Facility</p> <p>RESOLVED: that</p> <ol style="list-style-type: none"> the location of the new larger HWRC at the Lamby Way Depot in Rumney be approved. It be noted that the closure of the existing Wedal Road HWRC's will take place up on completion of the new HWRC at Lamby Way and that the delivery timescales for recommendations 1 and 2 	<p>To progress with the construction of the new larger HWRC and complete the reduction of the number of sites from 3 to 2.</p> <p>To progress the required changes to increase recycling, reduce the residual waste arising, reduce treatment and disposal costs, increase income opportunities, achieve the required operational savings</p>	<p>Local Ward Members in Rumney and Cathays have been initially consulted on the recommendation s regarding location. Detailed consultation with Ward Members will be required and will continue throughout the project delivery, subject to the Cabinet decision.</p>	16 Jul 2015	20 July 2015	29 July 2015	Andrew Gregory Director City Operations